

Disclaimer



THIS DOCUMENT IS FOR INFORMATIONAL PURPOSES ONLY AND IS NOT INTENDED TO BE, AND SHALL NOT BE CONSTRUED AS, AN OFFER, INDUCEMENT, INVITATION, SOLICITATION, COMMITMENT OR ADVERTISEMENT WITH RESPECT TO THE PURCHASE, SUBSCRIPTION OR SALE OF ANY SECURITY AND NO PART OF IT SHALL FORM THE BASIS OF, OR BE RELIED UPON IN CONNECTION WITH, ANY CONTRACT OR COMMITMENT WHATSOEVER.

The recipient agrees to keep the contents of the document confidential and must not reproduce or distribute the document, in whole or in part, to any person in any manner whatsoever, without the prior written consent of the Company.

Unless otherwise indicated, the information used in preparing the document was prepared by the Company or from public sources and has not been independently verified by any person. This document is for discussion purposes only and has not been prepared with a view toward public disclosure under applicable securities laws or otherwise. The contents of this document are subject to corrections or changes at any time without further notice and will not be updated to reflect material developments which may occur after the date of this document. No representation or warranty, express or implied, is made as to the fairness, accuracy, completeness or correctness of such information and nothing contained herein is, or shall be relied upon as, a representation, whether as to the past, the present or the future. None of the Company, its affiliates, directors, officers, employees, advisers, agents or representatives or any other person shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of the contents of this document or otherwise arising connection therewith.

This document is not intended to provide the basis for evaluating and should not be considered a recommendation with respect to, any transaction or other matter. Any analyses included herein are not and do not purport to be appraisals of the assets or business of the Company or any of its subsidiaries or affiliates. Nothing in this document should be construed as regulatory, valuation, legal, tax, accounting or investment advice. Before you enter into any transaction, you should ensure that you will be responsible for conducting your own due diligence investigation with respect to the Company and fully understand the potential risks and rewards of that transaction and you should consult with such advisers as you deem necessary to assist you in making these determinations, including, but not limited to, your accountants, investment advisors and legal and/or tax experts. Any decision to purchase securities of the Company in any public or private offering should be made solely on the basis of the prospectus and/or international offering circular to be prepared by the Company in relation to any such contemplated offering together with any supplementary pricing information. This document contains no information or material which may result in it being deemed (1) to be a prospectus within the meaning of section 2(1) Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong) (the "Companies Ordinance"), or an advertisement in relation to a prospectus or proposed prospectus or extract from or abridged version of a prospectus within the meaning of section 38B of the Companies Ordinance (Chapter 571 of the Laws of Hong Kong) (the "Securities and Futures Ordinance") or (2) in Hong Kong to have effected an offer to the public without compliance with the laws of Hong Kong or being able to invoke any exemption available under the laws of Hong Kong, and is subject to material change without notice.

This document contains forward-looking statements that express the Company's current views, projections, beliefs and expectations with respect to future events as of the respective dates indicated herein. Such forward-looking statements are based on a number of assumptions and factors beyond the Company's control. As a result, they are subject to significant risks and uncertainties and actual events or results may differ materially from these forward-looking statements and the forward-looking events discussed in this document might not occur. No representation or warranty is given as to the achievement or reasonableness of, and no reliance should be placed on, any projections, targets, estimates or forecasts contained in this document.

This document is not an offer for sale of or a solicitation of an offer to buy securities in the United States or in any other jurisdiction. Securities may not be offered or sold in the United States absent registration or an available exemption from registration under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act").

By reading this document and attending the presentation, you agree to be bound by the foregoing restrictions, and you shall be deemed to have represented to us that you (and any customers you represent) are either (a) a qualified institutional buyer (as defined in Rule 144A under the U.S. Securities Act) or (b) outside the United States (within the meaning of Regulation S under the U.S. Securities Act). You also represent that you (and any customers you represent) are "professional investors" described in Part I of Schedule 1 to the Securities and Futures Ordinance and any subsidiary legislation thereunder (including but not limited to the Securities and Futures (Professional Investor) Rules (Chapter 571D of the Laws of Hong Kong)).

 CARSGEN THERAPEUTICS
 Confidential
 Copyrights reserved by CARsgen

 2

Content



Underlying Rationale and Establishment of the THANK-u Plus[™] Technology
 Platform

- Next-Generation Technology Platform for Solid Tumors
- Application Potential of LADAR® Technology
- New Allogeneic Pipeline and Its Preclinical Studies

Allogeneic CAR-T Platforms



Company	CARsgen Therapeu tics	Allogen e Therape utics	Poseid a Therap eutics	Caribou Biosciences	Bioheng Therapeu tics	SANA Biotechn ology	BRL Medicine	Crispr Therapeuti cs
Technology	TCR+HLA- I+/-2 +/- NKG2A KO+Nki Binder+NK- targeted CAR	TCR+CD5 2 KO, CD52 antibody may be required in lymphode pletion.	TCR +B2M KO	Approach 1: TCR+PD-1 KO, combined with a more intensive lymphodepletion regimen; Approach 2: TCR+B2M KO + HLA-E, HLA matching may be required	TCR+HLA- I/II KO, Nki Binder	TCR+HLA- I/II KO +CD47	TCR+HLA A/B, HLA-II, PD-1 KO+PD-L1 ECD	TCR+B2M+ Regnase- 1+TGFbR2 KO

KO: Knock-out; Nki: NK inhibitor; B2M KO and HLA-I KO have the same meaning.

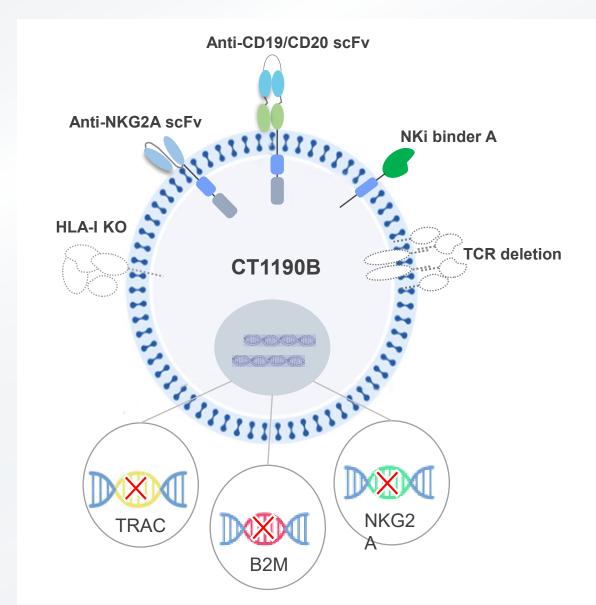
Insights from CT0590 Clinical Data

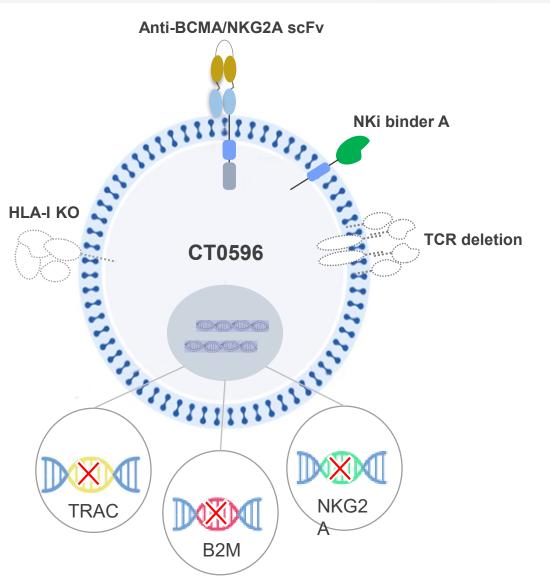


- NKG2A CAR-T cells showed robust expansion in two patients, but failed to expand in two
 others—one of the patient achieved expansion only after a dose escalation. This suggests that
 a CAR targeting only NKG2A may be insufficient to induce robust expansion in all patients.
- In patients with strong expansion, the durability of response is at least comparable to that of autologous CAR-T therapy.
- The expression level of NKG2A may influence the efficacy.
- What other reasons could be involved?
- Cryopreserved, thawed cells administered in vivo might face rapid clearance by NK cells.
 Adding a blocker to create a "buffer" could be a strategy to further enhance the anti-rejection effect.
- The second strategy is to improve the recognition of NK cells. Identify an antigen with broader expression than NKG2A to clear NK cells more effectively.

CARsgen's Novel Strategy for Allogeneic CAR-T

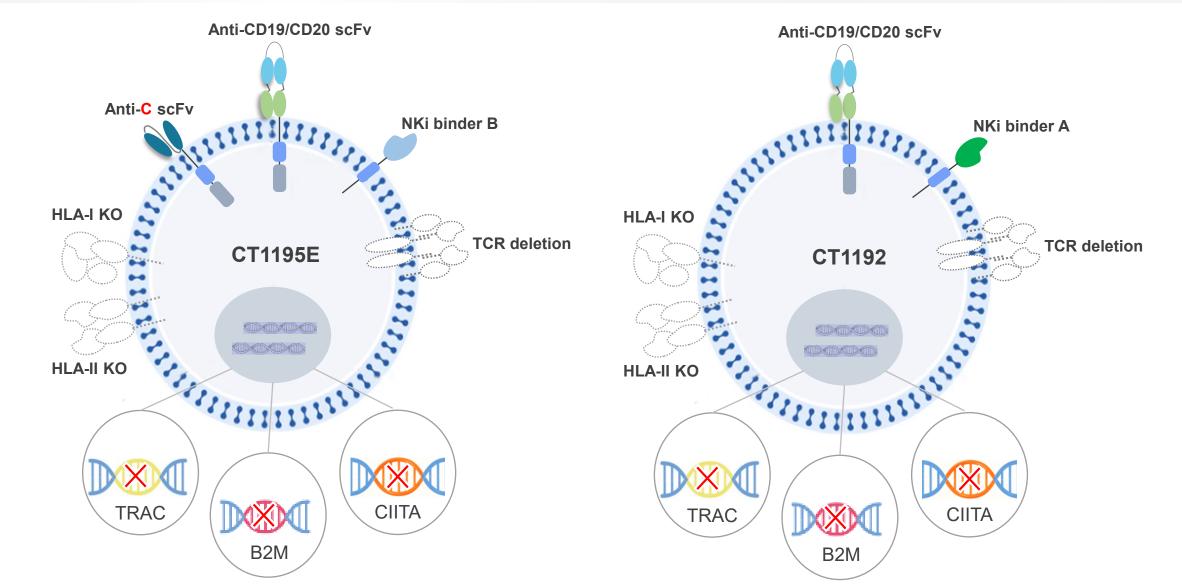






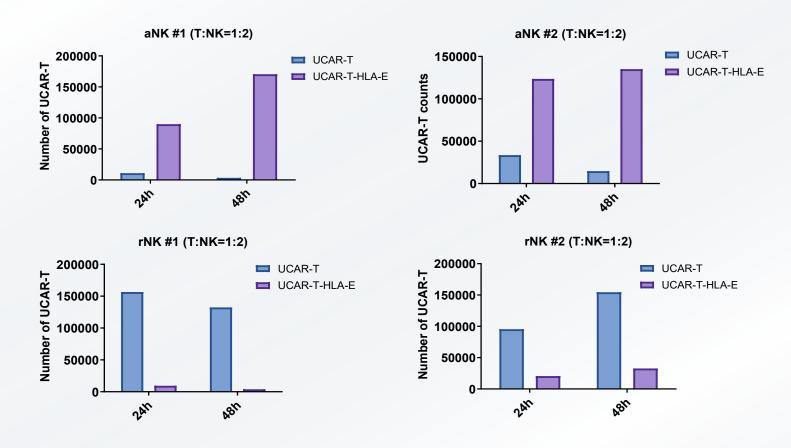
CARsgen's Novel Strategy for Allogeneic CAR-T





Goal 1: To Identify a Potent Blocker for Activated NK Cells

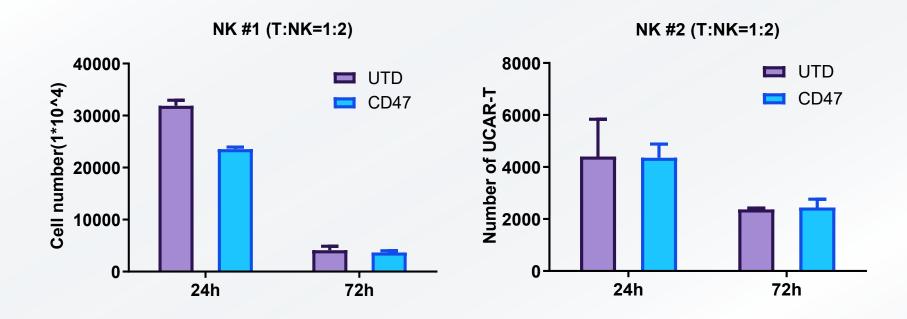




While HLA-E overexpression in UCAR-T cells confers some resistance to activated NK cells, it potentially enhances their clearance by resting NK cells.

T Cells Overexpressing CD47 are Ineffective in Resisting NK Cell Rejection

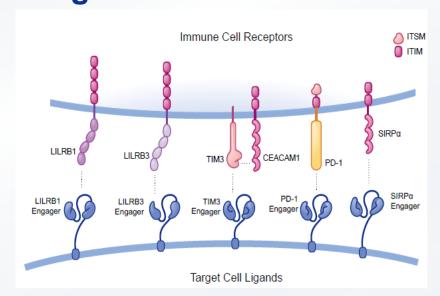


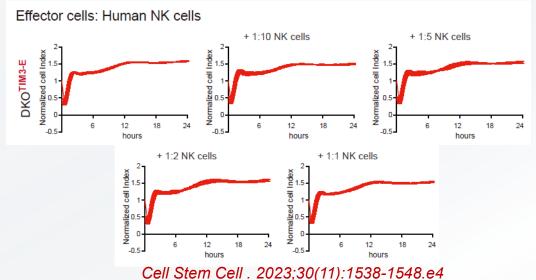


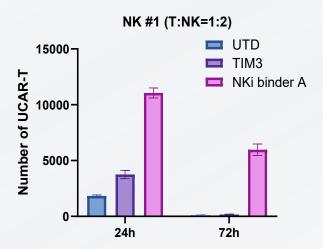
In co-culture assays with NK cells at 24 and 72 hours, CD47-overexpressing T cells did not demonstrate a significant enhancement in resistance to NK cell-mediated killing.

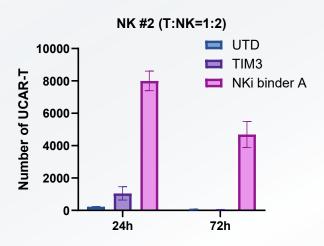
NKi Binder A Confers Strong Protection to Allogeneic CAR-T Cells Against NK Cell-Mediated Rejection

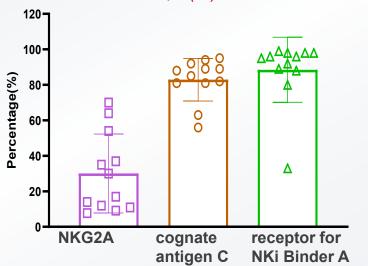










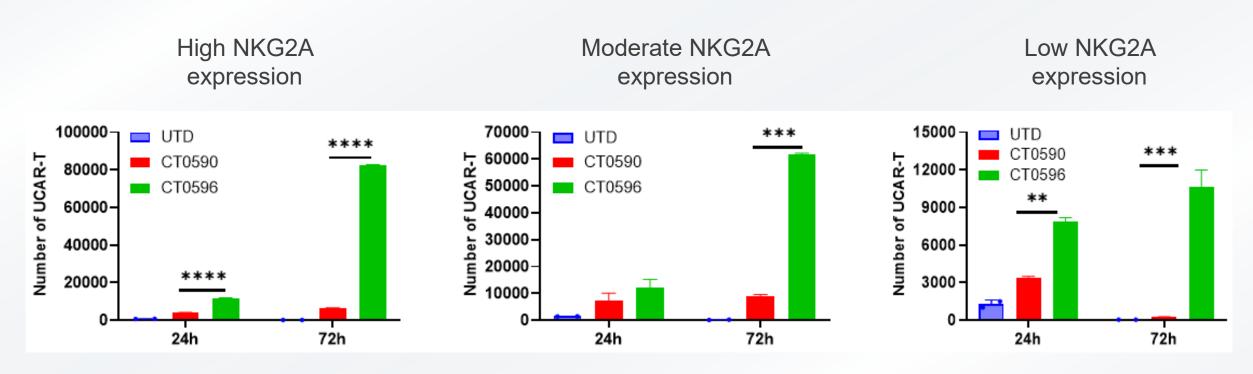


The receptor for NKi Binder A and its cognate antigen C are highly expressed on the surface of NK cells (as validated in NK cells from 12 donors).

Robust and Sustained Expansion of U-CART Across Varying NKG2A Expression Levels

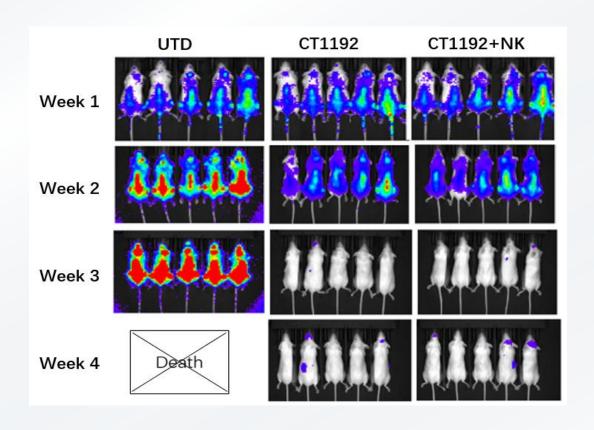


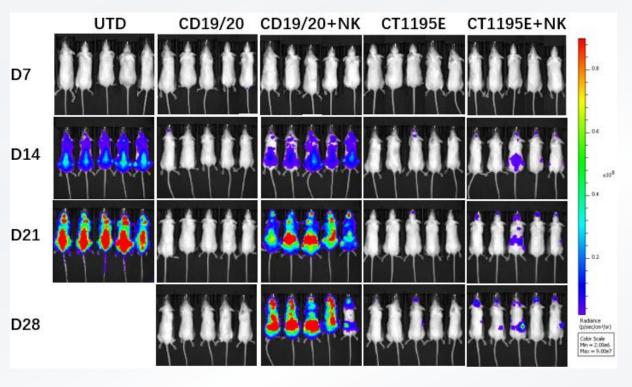
Achieved by a Combination of NKi Binder A and an NKG2A CAR



Both CT1192 and CT1195E Demonstrate Robust NK Cell Resistance and Anti-Tumor Efficacy



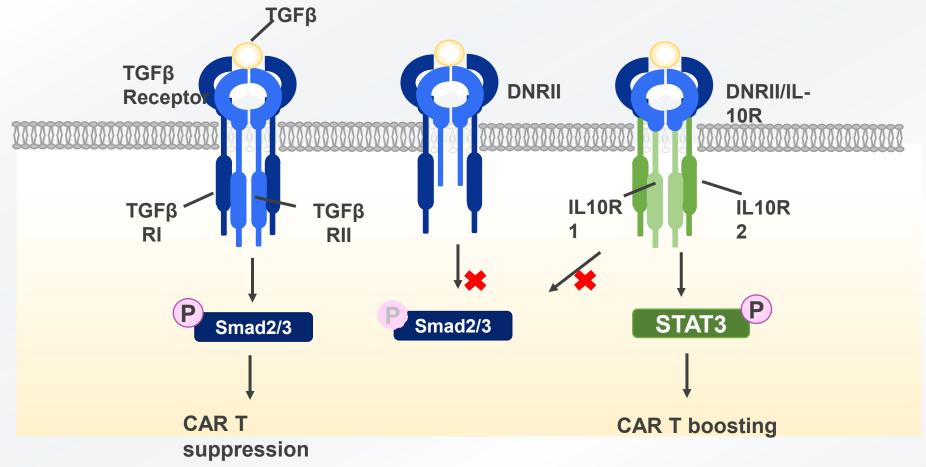




Novel Technologies and Strategies for Solid Tumors



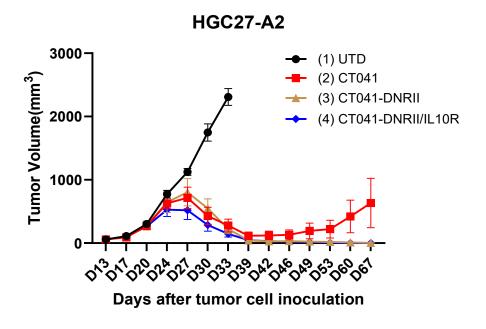
Zhao Y, et al. IL-10-expressing CAR T cells resist dysfunction and mediate durable clearance of solid tumors and metastases. Nat Biotech, 2024

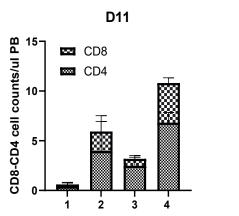


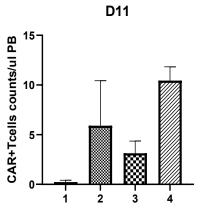
Schematic Diagram of the TGFβII/IL-10R Converter

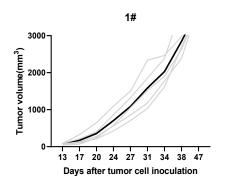
In Vivo Efficacy of Different-Generation CLDN18.2-Targeting CAR-T Cells in Tumor-Bearing Mice

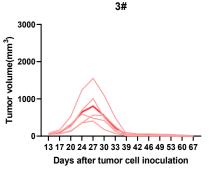


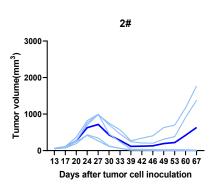


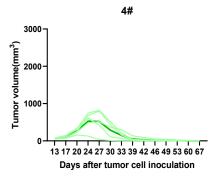










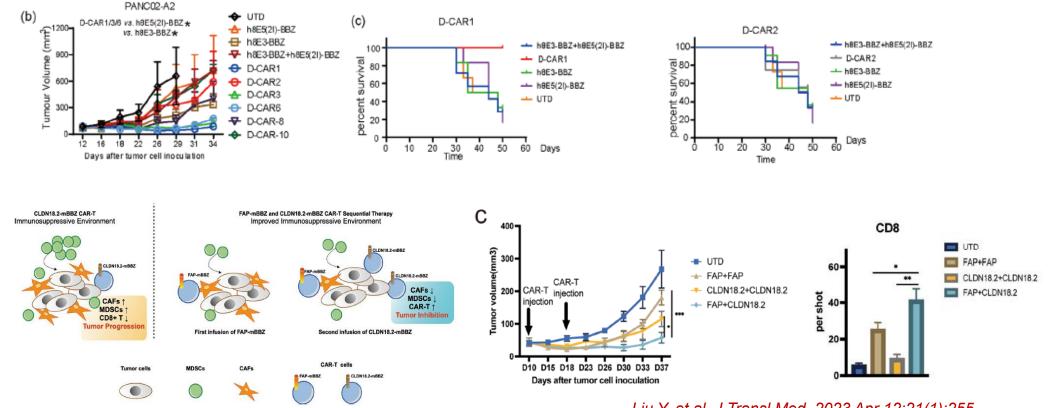


- 1. UTD
- 2. CT041
- 3. CT041-DNRII
- 4. CT041-DNRII/IL10R

Targeting Cancer-Associated Fibroblasts to Potentiate CAR-T Cell Efficacy in Solid Tumors



Addressing fibroblasts in the tumor microenvironment represents a promising strategy to unlock the therapeutic potential of CAR-T cells and other agents. FAP (Fibroblast activating protein alpha)

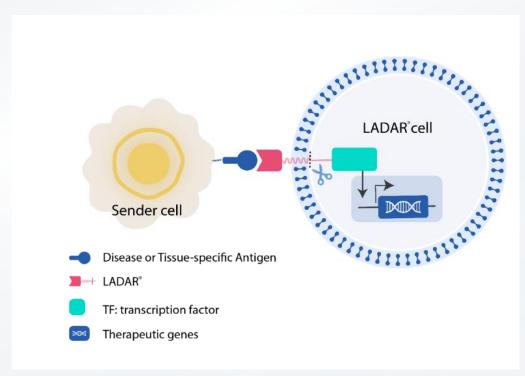


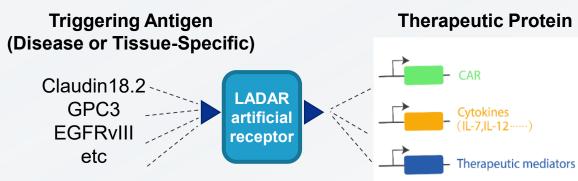
Liu Y, et al. J Transl Med. 2023 Apr 12;21(1):255.

Sun R, et al. Br J Pharmacol. 2024 Nov;181(22):4628-4646.

LADAR®: Technology Platform for Precise Targeting







LADAR® Technology Local Action Driven by Artificial Receptor

LADAR®, like SynNotch, induces the expression of a therapeutic protein in the presence of its specific triggering antigen. This leads to localized activity of the therapeutic protein, thereby:

- ☐ Significantly <u>reducing the risk of side effects</u>, such as on-target, off-tumor toxicity.
- ☐ Having the potential to unlock more targets for cell therapy.

Advantages Over SynNotch*:

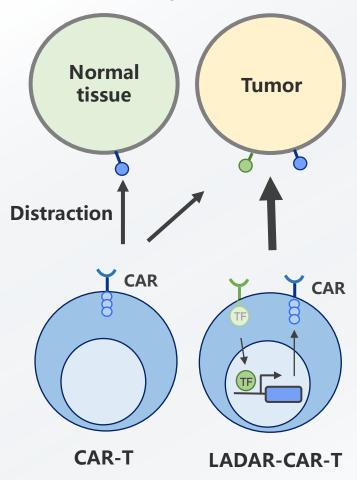
- LADAR® is significantly smaller than SynNotch (saving over 200 amino acids in extra space), enabling the accommodation of larger therapeutic proteins, such as next-generation CARs.
- <u>Markedly improved sensitivity</u> to low levels of triggering antigen expression.

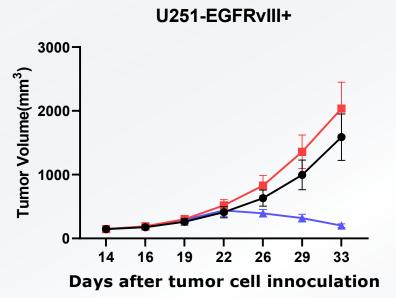
LADAR® for Localized CAR and Therapeutic Protein Expression



Applications of the LADAR system in CAR-T therapies

Dual receptor AND-gate LADAR-CAR-T cells with precise tumor killing (in vivo effects)



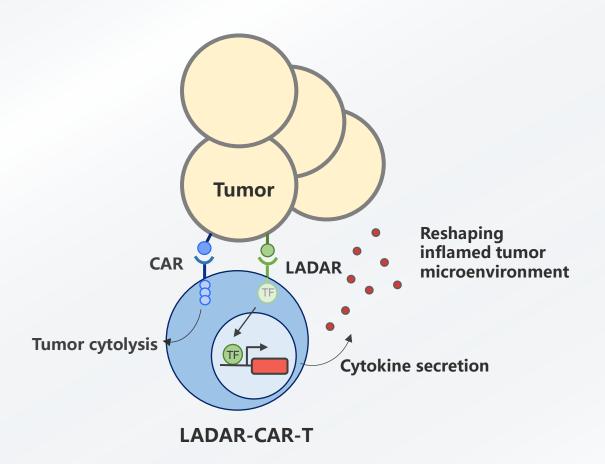


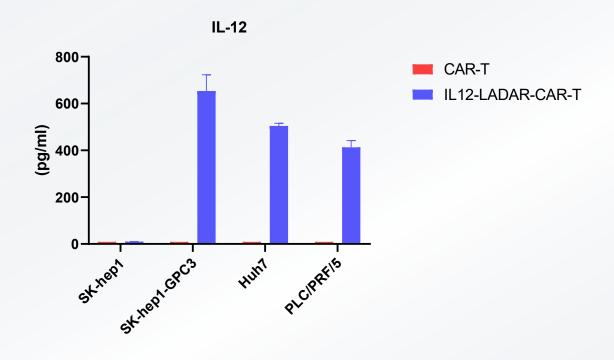


* The B7H3-CAR used in the experiment recognized both tumor and mouse B7H3.

LADAR® Enables Precise, Localized Expression of Cytokines and Other Therapeutic Proteins







Allogeneic CAR-T Candidates for Multiple Targets



CAR-T for solid tumors: CLDN18.2, GPC3, DLL3, B7H3, FAP, NKG2DL...

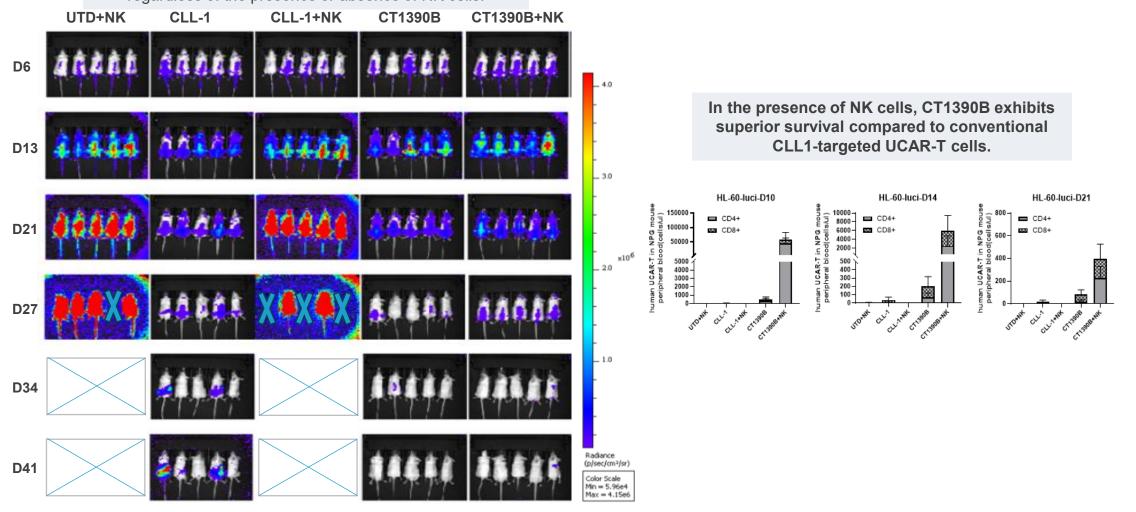
CAR-T for hematologic malignancies: NKG2DL, CLL1, CD19/BCMA,BCMA/GPRC5D, CD19/CD20...

CAR-T for autoimmune diseases: CD19/CD20, CD19/BCMA, BCMA

CLL1-Targeted Allogeneic CAR-T CT1390B Effectively Eliminates Acute Myeloid Leukemia Cells



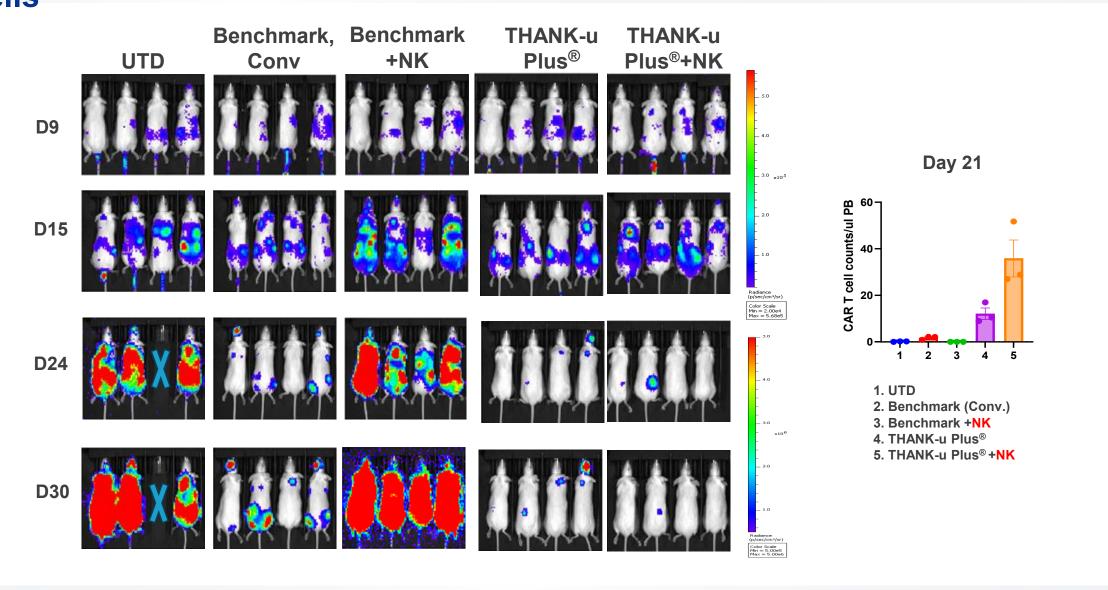
CT1390B demonstrates significant anti-tumor efficacy, regardless of the presence or absence of NK cells.



CARSGEN THERAPEUTICS Confidential Copyrights reserved by CARsgen

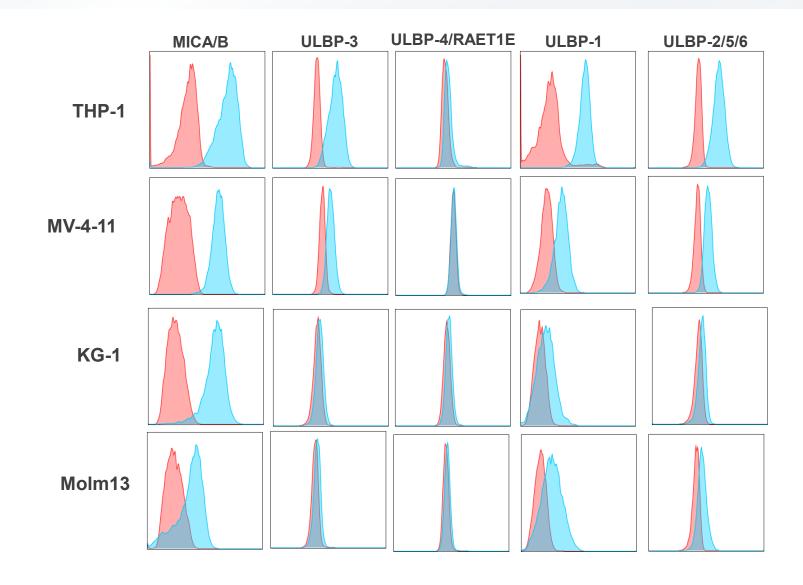
NKG2D UCAR-T Effectively Eliminates Acute Myeloid Leukemia Cells





NKG2DL is Universally Expressed Across AML Cell Lines

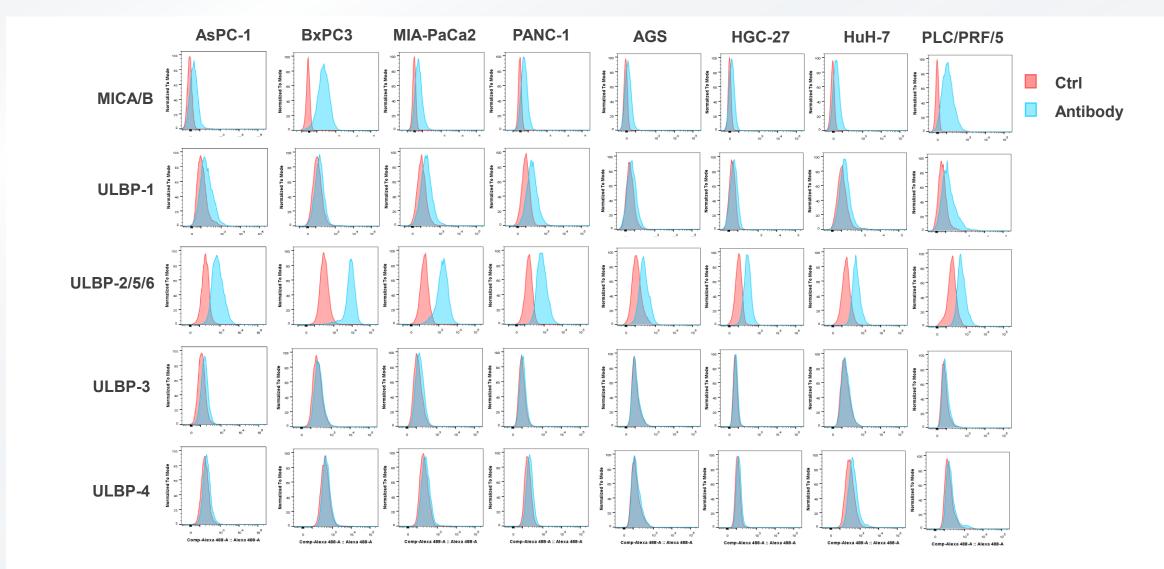




CARSGEN THERAPEUTICS Confidential Copyrights reserved by CARsgen

NKG2DL Expression is Detected in All Tumor Cell Lines Tested

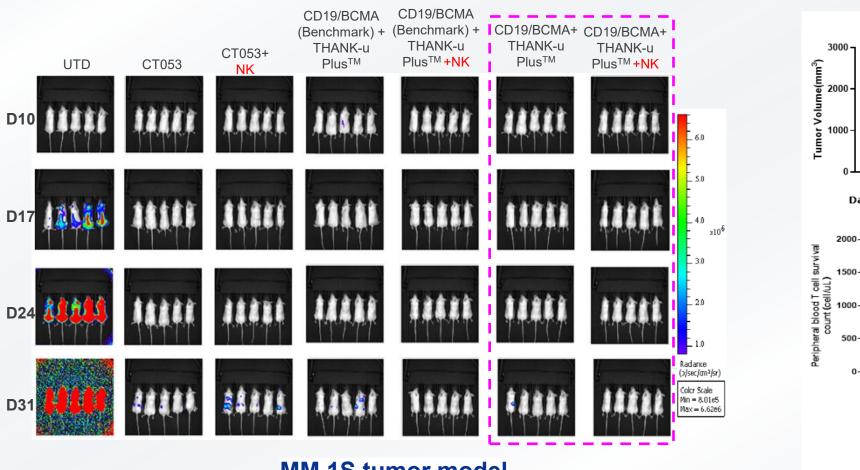


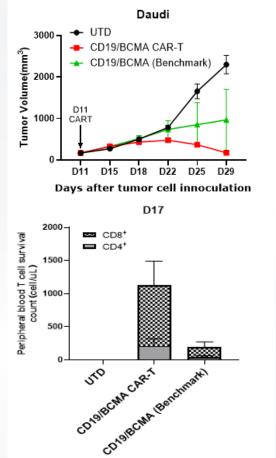


A Potential Best-in-Class BCMA/CD19 CAR-T



Feng J, et al. Co-infusion of CD19-targeting and BCMA-targeting CAR-T cells for treatment-refractory systemic lupus erythematosus: a phase 1 trial, Nat Med, 2025. **12 out of 15 (80%) patients achieved a DORIS response within 3 months.**



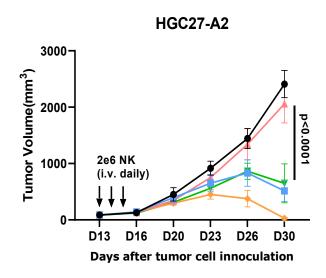


MM.1S tumor model

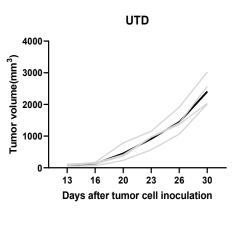
For autoimmune diseases, the ability to target both CD19 and BCMA may be critical. Therefore, developing a CAR product capable of addressing both targets is of great importance.

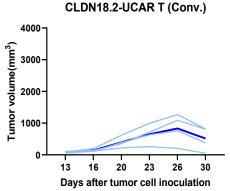
Preclinical Efficacy Evaluation of Allogeneic CLDN18.2 CAR-T

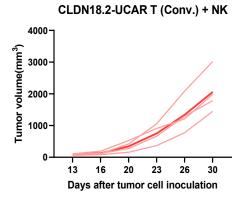


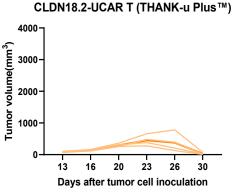


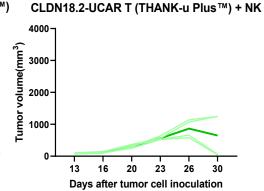
- **→** 1. UTD
- 2. CLDN18.2-UCAR-T (Conv.)
- → 3. CLDN18.2-UCAR-T (Conv.)+NK
- **→** 4. CLDN18.2-UCAR T (Plus)
- → 5. CLDN18.2-UCAR T (Plus)+NK

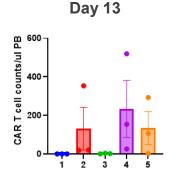












- 1. UTD
- 2. CLDN18.2-UCAR-T (Conv.)
- 3. CLDN18.2-UCAR-T (Conv.)+NK
- 4. CLDN18.2-UCAR T (Plus)
- 5. CLDN18.2-UCAR T (Plus)+NK

Summary and Outlook



- Our proprietary allogeneic CAR-T strategy holds promise for better addressing the challenges in the widespread application of CAR-T therapy.
- Next-generation strategies for solid tumors, such as Armored CAR-T, FAP targeting, and combination/sequential therapy with other agents, may further enhance efficacy.
- BCMA-CD19 dual-targeting CAR-T has the potential to increase the DORIS response rate in autoimmune diseases.
- Allogeneic CAR-T targeting CLL-1 and CD38 show potential for application in AML.
- NKG2D-based allogeneic CAR-T holds broad potential across various tumors, and our CAR construct is a potential best-in-class candidate.
- The LADAR® technology may solve the challenge of localized expression for CARs and other therapeutic proteins, thereby expanding the application scenarios for cell therapy.



Comprehensive CMC Enablement for CAR-T: From Development to Industry

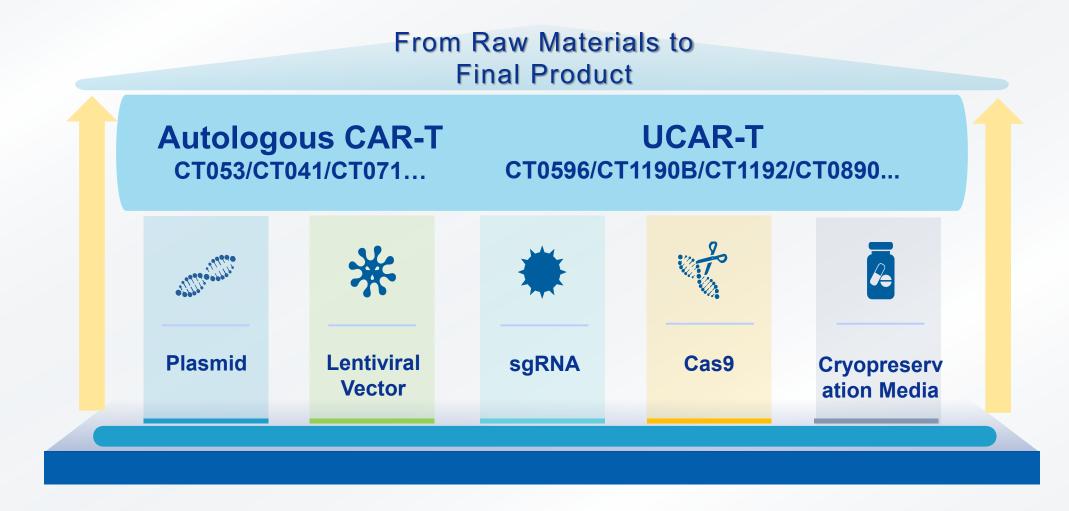
November 19, 2025



Analytical Testing

Full-Platform Process Development





CARSGEN THERAPEUTICS Confidential Copyrights reserved by CARsgen

Full-Platform Process Development: Plasmid, Viral Vector, sgRNA & Cas9 Process Platforms





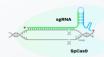
Plasmid Platform

- Utilizes an Animal-Origin Free (AOF) singleuse fermentation process.
- Capable of supplying material for hundreds of lentiviral vector production batches.



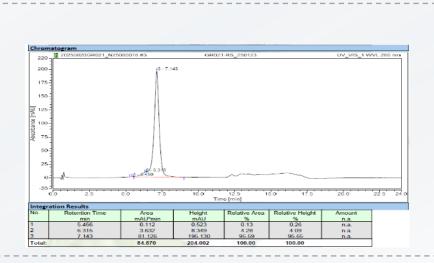
Lentiviral Vector Platform

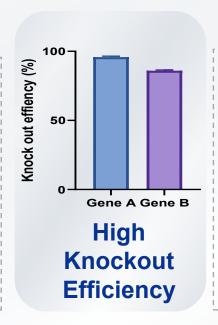
- Batch production capacity reaches up to 10¹² TU.
- Can supply sufficient vector for hundreds of CAR-T cell production batches.



sgRNA

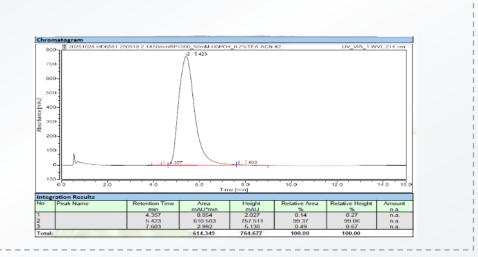
- Features dual-end chemical modifications.
- Purity exceeds 95%.





Cas9

- High-activity spCas9.
- Purity exceeds 95%.



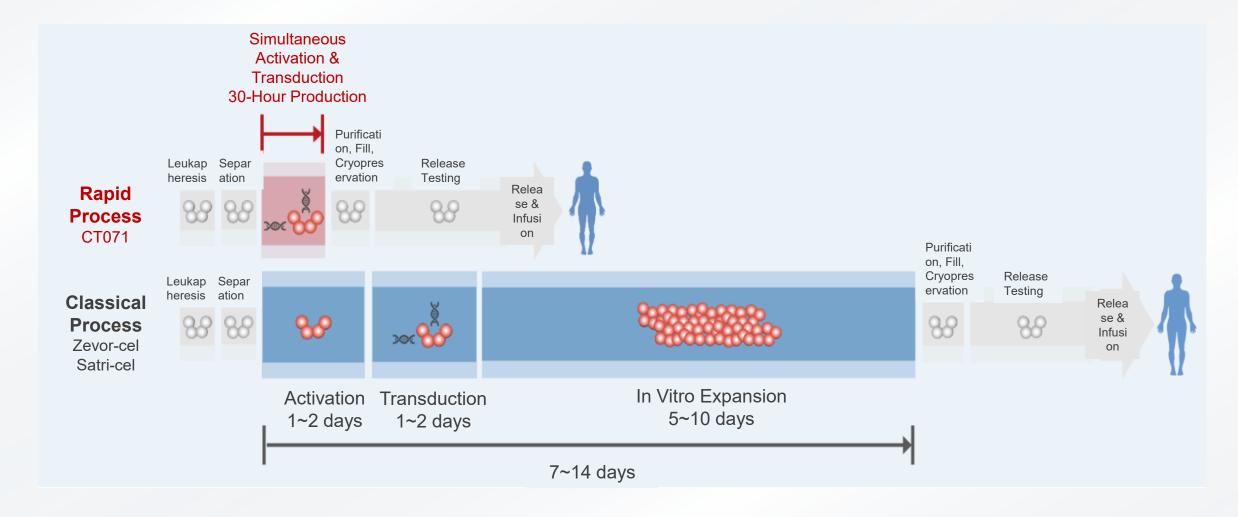
Purity: 96.65%

Purity: 99.06%

Full-Platform Process Development: Autologous CAR-T Process Platform



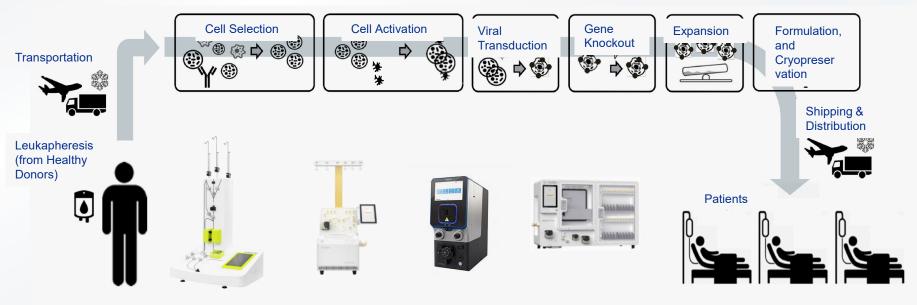
31



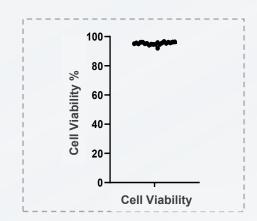
CARSGEN THERAPEUTICS Confidential Copyrights reserved by CARsgen

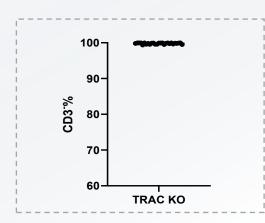
Full-Platform Process Development: UCAR-T Process Platform

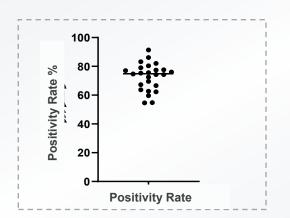


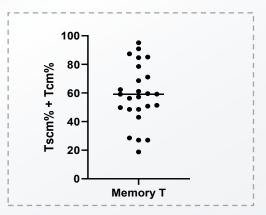


- Fully ClosedProcessing System
- Automated Key Unit Operations
- * Batch Capacity: Up to 100 Doses





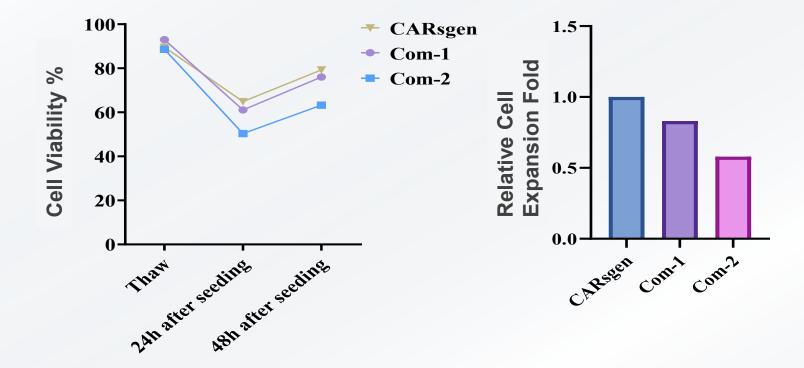




Full-Platform Process Development: Proprietary Cell Cryopreservation Medium



The in-house developed cryopreservation medium ensures long-term stability and quality of CAR-T cell products.



Full-Platform Analytics and Quality Control: An Integrated Analytical Testing Platform



Our platform provides comprehensive, precise, and efficient analytical methods and testing data, ensuring robust support throughout the entire lifecycle of our cell therapy products, from R&D and clinical development

to commercialization. Diagnostic (CDx) **Product** Manufacturing Testing for **Testing for Clinical** Commercial **Trial Products Products** Clinical Trial Post-Marketing Bioanalysis for Bioanalysis **Animal Studies** Bioanalysis CD **Analytical Method** Analytical Method Analytical Method Development & Development & Optimization & AD Validation Validation Iteration **Test Reagent Test Reagent Test Reagent Test Kit** BA **Development & Development &** Development & **Development &** Manufacturing Manufacturing Manufacturing Manufacturing QC Clinical Commercial **Drug Discovery Preclinical** Manufacturing **Development** Integrated Technology Development | Integrated Tech Transfer & Validation | Integrated Workflow | Shared Resources & Platforms

CARSGEN THERAPEUTICS Confidential Copyrights reserved by CARsgen

Claudin18.2 Detection Kit Development: Addressing the Unmet Need for a Companion Diagnostic (Class III Medical Device)





· 718

Mar 9, 2021: Project Initiation & Analytica Performance Study Commenced; Oct 2021 – Dec 2021: Design Transfer Completed

 Jun 2025: Companion Drug Submission for Market Approval; Sep 2025: Kit Submission for Market Approval

中华病理学杂志 2025 年7 月第 54 卷第 7 期 Chin J Pathol, July 2025, Vol. 54, No. 7

·共识与指南· 胃癌 Claudin 18.2 临床检测专家共识(2025 版)

《胃癌 Claudin 18.2 临床检测专家共识(2025版)》专家委员会

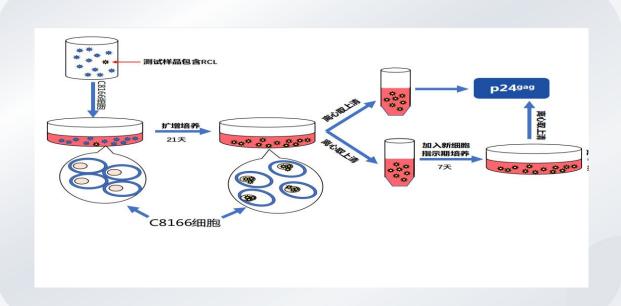
研究项目 NCT 号 癌种 药物 抗体克隆号 CLDN18.2 阳性判读标准 SPOTLIGHT^[24] NCT03504397 Zolbe+mFOLFOX6 43-14A(Ventana) IHC 2+/3+≥75% 肿瘤细胞 GLOW[23] NCT03653507 Zolbe+CAPOX 43-14A(Ventana) IHC 2+/3+≥75% 肿瘤细胞 NCT03874897 实体瘤 CART细胞 14F8(CARsgen) IHC 2+/3+≥40% 肿瘤细胞

From Apr 2021 to Dec 2024: Executed a Shanghai Municipal Development Guiding Fund Project, passing the final project acceptance review in May 2025.

Jul 2025: This detection kit was included in the *Expert Consensus on Clinical Testing for Claudin18.2 in Gastric Cancer*.

RCL (Replication Competent Lentivirus) Testing (Indicator Cell Culture Assay)





- Compliant with FDA regulatory requirements
- Extended 28-day culture period
- High detection sensitivity

Enabled by our integrated testing platform:

- In-house developed test kits
- Internally established and validated methods



Analytical Development, AD











Supported 2 BLAs, nearly 10 INDs, and 20+ IIT studies. Developed and validated over 100 analytical methods. Completed testing for more than 50,000 samples.

Bio-sample Analysis, BA













Compliance

- GLP/GCP as the foundational framework
- Adherence to FDA 21 CFR Part 58+.
- Dual compliance with ICH E6 (R2) & M10 guidelines.
- Reinforced by ISO 9001 certification.

Technical Capabilities

- Comprehensive sample processing expertise for diverse matrices: whole blood, serum, plasma, tissue, ascites, pleural fluid, etc.
- Established a full-spectrum analytical platform encompassing: molecular, Immunoassay, Cellbased, and Histochemical assays.

Scale

- Successfully processed single batches exceeding 1,800 samples (blood + tissue)
- Cumulative testing volume has surpassed 100,000 samples









Quality Control, QC



Reference Standards & In-house Control Materials Management

Instrument & Equipment Management

Testing & Monitoring

- Products: CAR-T, Lentiviral Vectors, Plasmid
- Materials: Leukapheresis Material, Excipients, Raw Materials, Packaging Materials, etc.
- Utilities: Process Water, Process Gases, etc.
- Clean Environment Monitoring, etc.

QC Laboratory Management System

Stability Study Management

Culture Media & Reagent Management

OOS/OOT/AD Management

Method Qualification and Validation

- Bioassay Platform: Cytotoxicity, FACS
- Biochemical Analysis Platform: ELISA, qPCR
- Physicochemical & Microbiology Platform



Full-Spectrum Compliance and Quality System





Pharmaceutical Quality Management System



Technology Transfer Management System



Regulatory Submission and Inspection Management System



Information System Management System

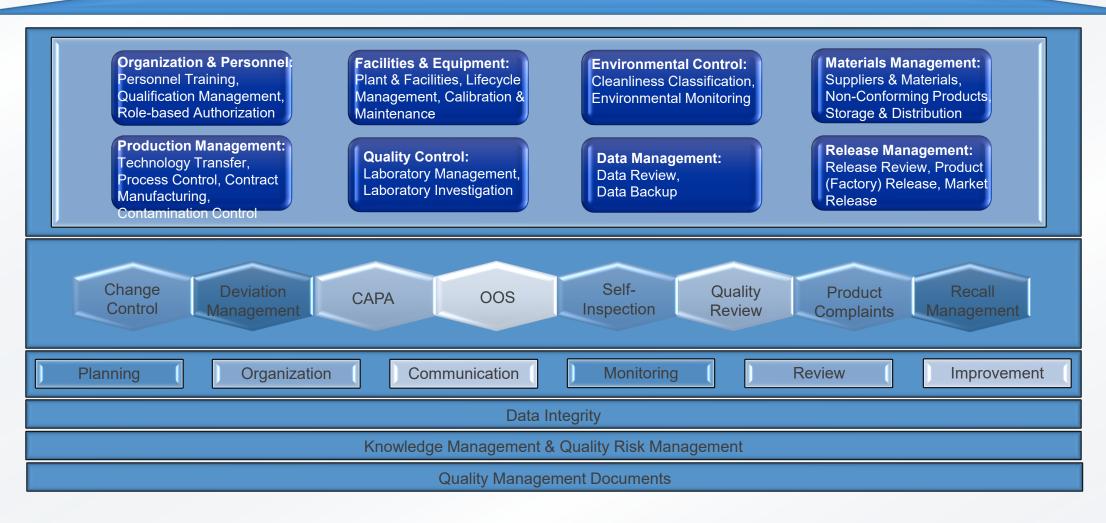


EHS Management System (Environment, Health, and Safety)

Full-Spectrum Compliance and Quality System: Pharmaceutical Quality Management System



Pharmaceutical Quality Management System

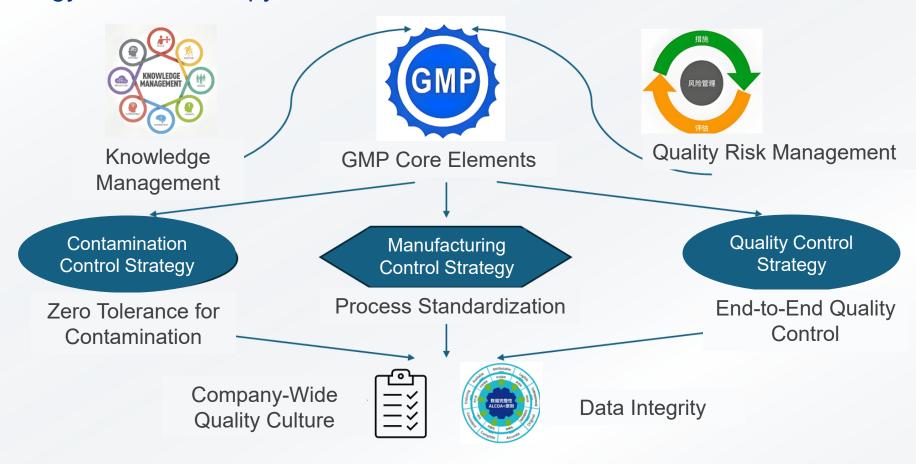


Full-Spectrum Compliance and Quality System: Pharmaceutical Quality Management System



43

Control Strategy for Cell Therapy Products



Full-Spectrum Compliance and Quality System: Technology Transfer Management System





Technology Transfer Experience & Achievements



Executed 2 domestic site transfers (from Xuhui to Jinshan)



Completed technology transfer to 2 US-based CDMOs



Performed technology transfer for 3 projects to the US RTP facility



Conducted 1 License-out technology transfer

Conducted Gap analysis prior to transfer to assess the suitability and feasibility of new facility infrastructure, equipment, materials, environment, and process testing methods.

Optimized the technology transfer strategy to enable rapid deployment and smooth implementation of new processes at the receiving site.

Validated and confirmed the manufacturing process and production site during pivotal clinical studies.

Initiated commercial production, ensuring process controllability and robustness post-approval.

Full-Spectrum Compliance and Quality System: Global Regulatory Submission System





Supported by multiple prestigious designations, accelerating the R&D process

- China: 2 Breakthrough
 Therapy designations, 2 Priority
 Reviews, 1 Conditional Approval.
- **FDA:** 2 Orphan Drug designations, 2 RMAT designations.
- **EMA:** 1 Orphan Drug designation, 1 PRIME designation



Coverage of Chinese and international registration applications

China Progress

- INDs: 8 submissions ➤ All Approved
- NDAs: 2 submissions ➤ 1 Approved / 1 Under Review
- Supplemental Applications: 3 during clinical trials ➤ All Approved; 3 postapproval ➤ 1 Approved / 2 Under Review

SSInternational Progress

- FDA INDs: 3 submissions ➤ All Approved
- Health Canada CTAs: 2 submissions ➤ All Approved



Full-Spectrum Compliance and Quality System: Information System Management System



From Digitalization to Intelligentization: Building an Efficient, Reliable, and Continuously Evolving Modern Manufacturing Operation System.



WMS (Warehouse Management System)

Value: Enables precise management of material inventory and automated distribution, ensures continuous supply for production, and mitigates the risk of production stoppages due to material shortages.



MES (Manufacturing Execution System)

Value: Provides transparency into production progress, real-time monitoring of equipment status, and error-proofing control of process standards, significantly enhancing overall manufacturing efficiency.



DMS & TMS (Document Management System & Training Management System)

Value: Centrally manages standard documents such as SOPs, ensures personnel qualifications and training comply with regulations, and fundamentally secures the quality foundation.



End-to-End Traceability System

Value: Achieves seamless traceability from patient leukapheresis, cell transportation, production, QC release, to final infusion, ensuring clear product origin, controlled processes, and definitive destination.





By deploying proprietary large language models, we infuse intelligence into our solid digital foundation, achieving a transition from "control" to "proactive anticipation".

- For Production (MES+): Intelligent production scheduling that dynamically optimizes plans and improves equipment utilization.
- For Quality: Root cause analysis that rapidly identifies key factors in complex quality issues and helps pinpoint optimal (golden) production batches.
- Core Advantages: On-premises deployment ensures data security, with stable and rapid response times that meet the stringent requirements of the production environment.

Full-Spectrum Compliance and Quality System: EHS Management System to Ensure Comprehensive Protection

 \bigcirc



Emergency Response

Establish a robust safety emergency management system with simulation drills.



Safety in Production

Implement comprehensive safety measures across all operations, protecting both the company and personnel.

Biosafety

Implement robust hardware and software measures for biosafety, along with personnel protection protocols.



EHS Management

Occupational Health



Promote awareness and activities to foster a culture of "I want safety, I know how to be safe."

Fire Safety

Maintain fire protection facilities and equipment, conduct regular drills, and ensure emergency response readiness.



Environmental Protection

Ensure environmental compliance, promote energy conservation and emissions reduction, and support green development initiatives.





Commercial Production: Comprehensive and Integrated Manufacturing Capabilities





Shanghai Jinshan Facility

In 2019, this site was granted China's **first** Drug Manufacturing License for a CAR-T cell therapy.

The designed production capacity can support CAR-T treatment for up to **2,000 patients** annually.



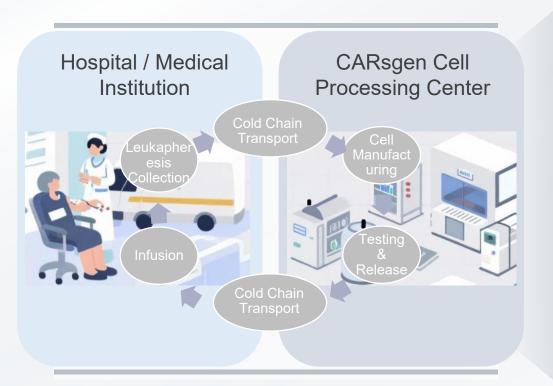
Manufacturing Center

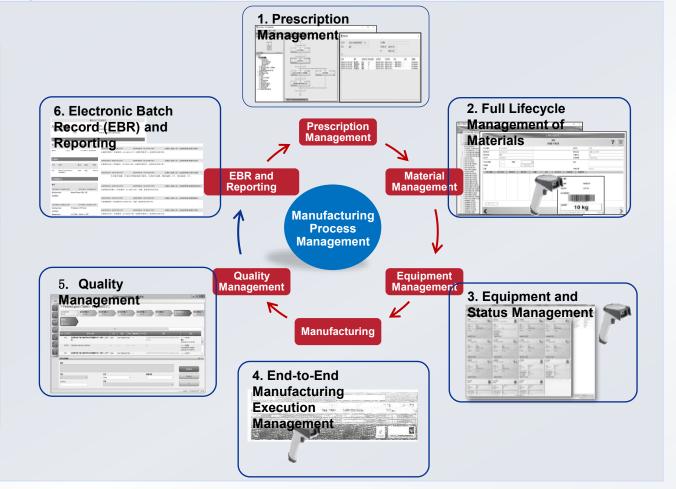
The future facility will be an Integrated Smart Cell Manufacturing Center capable of producing both autologous and allogeneic CAR-T therapies, with a projected capacity of tens of thousands of patient doses per year.

Industrialization Breakthrough: The CMC Smart Manufacturing Platform



Our digital platform enables seamless, end-to-end management and data visualization from "Raw Material" to "Patient," driving an efficient and reliable productivity engine.





Industrialization Breakthrough: Closed, Automated, Integrated Process Development Platform





Closed

Automation

Integrated



Production area cleanliness grade B to C

Reduced production space required

Increased production success rate

Reduced number of personnel per batch



Supply chain management

Optimal selection

Strategic partnerships

















CAR-T Industrialization Evolution and Future Prospects

Empowering CAR-T CMC development through multi-dimensional capabilities including full-platform technology and systematic approaches, enabling global regulatory compliance, large-scale production, and rapid market commercialization.

Looking ahead, we will focus on process automation, digitalized management, and industry chain collaboration to further reduce production costs, enhance product quality, and improve patient access to therapies. This commitment drives China's CAR-T industry toward global leadership, bringing hope for a cure to more cancer patients.



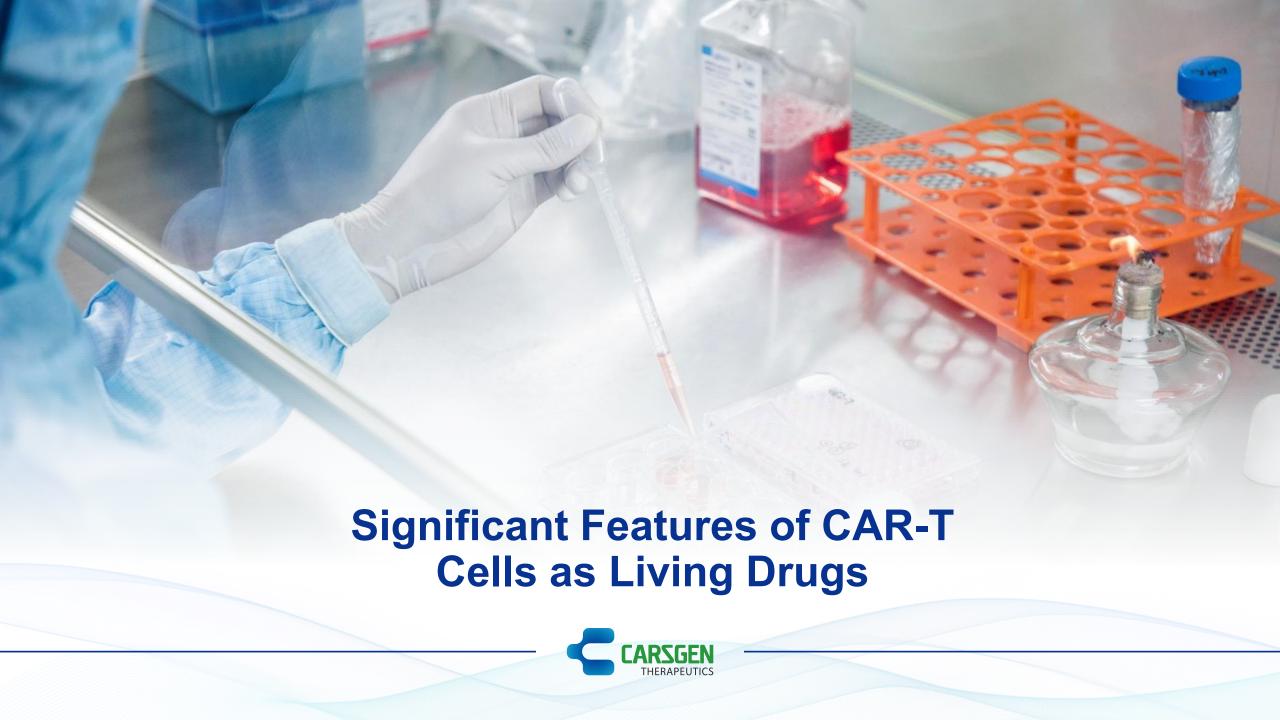
Data-Driven, Evidence-Based: A Practical Review of Allogeneic CAR-T Clinical Data Across Multiple Cancers

November 19, 2025



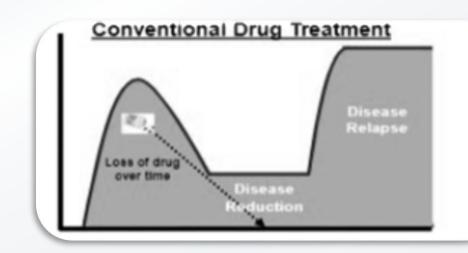
CONTENT

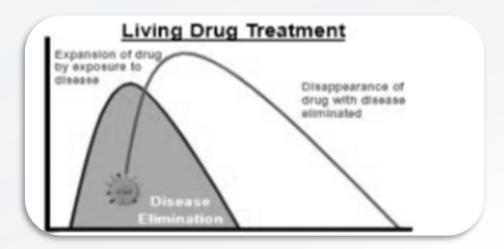
- Significant Features of CAR-T Cells as Living Drugs
- Core Advantages of Allogeneic CAR-T and Key Clinical Application Considerations
- CARsgen's Pioneering Solutions
- Early Efficacy of CARsgen's Technology Platform Across
 Various Indications
- Scalability of CARsgen's Technology Platform



CAR-T Cells Are "Living" Drugs, Fundamentally Distinct from Other Therapeutic Modalities







- The greatest appeal of CAR-T as a living drug lies in its capacity for expansion. Unlike traditional medications that require repeated administration to maintain therapeutic concentrations, CAR-T cells possess self-amplifying capabilities.
- Establishing an advantageous Efficacy-to-Target (ET) ratio is crucial for achieving deep clearance of target cells.



Allogeneic CAR-T: Overcoming Industry Bottlenecks with Rapid Production, Lower Costs, and Off-the-Shelf Availability to Significantly Improve Patient Access



- Compromised T-cell fitness in frail patients
- Prolonged wait times carrying risks of disease progression
- High costs associated with individualized manufacturing
- Necessity for bridging therapy

Autologous CAR-T Individual Product Release

Single-Batch Preparation, Single-Patient Use

Multiple Constraints in Product Supply and Marketization

Single-Batch Production Multi-Patient Applicability

Allogeneic CAR-T

- T Cells Sourced from Healthy Donors
- Single-Batch Yield for Dozens to Hundreds of Patients
- · Low Cost, Short Wait Times
- Facilitates Multiple Reinfusions



Single-Batch Preparation for Over a Hundred Patients

Robust Supply Capacity and High Market Potential

Existing Efficacy Gap between Allogeneic CAR-T and Autologous CAR-T



Treatment and outcomes		Autologous BCMA CAR-T		
	ALLO-715	P-BCMA-ALLO1 ²		cilta-cel
	3.2 x10 ⁸ cells, N=24 ¹	All Arm**: 0.25-6 x10 ⁶ cells/kg, N=72	Arm C**:2 x10 ⁶ cells/kg N=23	0.5-1 x10 ⁶ cells/kg, N=97 ³
Enrolled	48	72	23 (including 2 retreatment)	113
Days to treatment initiation*	5	1	1	32
Required bridging therapy	0%	0%	0%	75%
ORR (mITT)	71%	54%	91%	98%
CR/sCR rate (mITT)	25%	11%	22%	80%
≥VGPR rate (mITT)	71%	33%	48%	95%
mDoR	8.3 months	7.7 months***	Not reported	Not reached****

^{*}For ALLO-715, time is calculated from enrollment to lymphodepletion; for P-BCMA-ALLO1, time is calculated from enrollment to the start of study treatment.

^{**}Four arms in total, Arm C (cy 750 mg/m²/day +Flu 30 mg/m²/day) P-BCMA-ALLO1 Dose 2 × 10⁶ and Arm B (cy 1000 mg/m²/day +Flu 30 mg/m²/day) P-BCMA-ALLO1 Dose 2 × 10⁶ , Arm S (cy 300 mg/m²/day +Flu 30 mg/m²/day) P-BCMA-ALLO1 Dose 2 × 10⁶ .

^{***}The median duration of response (DoR) was 232 days for study Arms A and B - the cohorts with six or more months of follow-up at the time of data cut-off.

^{****}Based on a median duration of follow-up of 18 months, mDOR=21.8 months.

^{1.} Allogene Therapeutics. 2021. ASH 2021 Presentation. Accessed Nov 5, 2024

^{2.} Poseida website news releases of phase 1 early results; Poseida Therapeutics. 2024. International Myeloma Society (IMS) 21st Annual Meeting and Exposition

^{3.} ciltacabtagene autoleucel [Prescribing Information]. Janssen Biotech

Relatively Limited Expansion of Allogeneic CAR-T in Patients



- In allogeneic CAR-T, donor T cells will be recognized and rapidly eliminated by the host immune system (HvGR), which impacts CAR-T cell survival and results in limited expansion.
- Compared to autologous CAR-T, in vivo persistence of allogeneic CAR-T is significantly reduced.

Autologous and Allogeneic BCMA CAR-T in Multiple Myeloma					
	Allogeneic CAR-T	Autologous CAR-T			
	ALLO-715	cilta-cel	zevor-cel		
	UNIVERSAL Phase I1*	CARTITUDE-1 ²	LUMMICAR-1 Phase 1 ³		
Median C _{max} (copies/ug gDNA)	6,419*	47,806	202,543		
Lymphodepletion Regimen	 Fludarabine: 30 mg m²*3 days; Cyclophosphamide: 300 mg m²*3days; ALLO-647 mAb**: 13mg/20mg/30mg*3days 	 Fludarabine: 30 mg m²*3 days; Cyclophosphamide: 300 mg m²*3 days; 	Fludarabine: 25 mg m²*3 days; Cyclophosphamide: 300 mg m²*3 days		

^{*}Data from all patients (N=24) receiving the FCA regimen with 3.2 x108 cells.

^{**}ALLO-647: A humanized anti-CD52 monoclonal antibody for the depletion of CD52-positive host lymphocytes.

^{1.} Mailankody S, et al. Nat Med 29, 422–429 (2023)

^{2.} ciltacabtagene autoleucel [Prescribing Information]. Janssen Biotech

^{3.} Chen W, et al. EHA 2024. 2024 Jun; Oral presentation S209

Allogeneic CAR-T Faces HVGR Challenges in Clinical Applications



Expansion Challenge

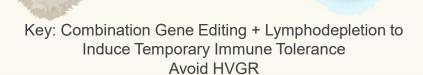
Host immune cells recognize allogeneic antigens

T cell Host Immune NK cell Cells



Allogeneic CAR-T

Relationship with Gene Editing



HVGR

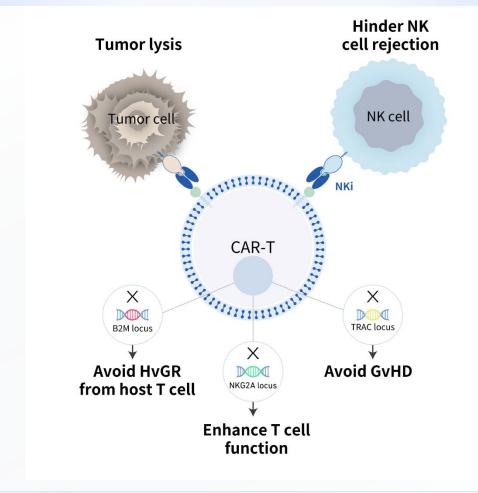
- The primary bottleneck in the clinical application of allogeneic CAR-T is Host-versus-Graft Response (HVGR).
- HVGR impairs the expansion of allogeneic CAR-T cells, preventing the establishment of a favorable effector-to-target ratio and compromising the clearance of target cells.
- Current mainstream gene editing strategies primarily focus on evading immune recognition by T cells, mainly through knockout of HLA class I and/or class II molecules. However, knocking out HLA class I molecules can enhance host NK cell-mediated recognition of the allogeneic cells, potentially exacerbating rejection. While intensifying lymphodepletion regimens (using higher doses or additional agents) can enhance the induction of immune tolerance, it concurrently exposes patients to significantly increased risks of infection.
- An ideal strategy to counter HVGR should simultaneously resist rejection mediated by both T cells and NK cells, thereby creating a favorable window for CAR-T expansion.



THANK-uCAR® or THANK-u Plus™: Innovative Allogeneic CAR-T Platform Aimed to Address HvGR



Target and Hinder the Attack of NK cells on Universal CAR-T cells (THANK-uCAR®)



HvGR is the major challenge faced by Allogeneic CAR-T

 B2M knockout to overcome HvGR from host T cells, but NK cells attack uCAR-T cells without B2M.

THANK-uCAR® to better address HvGR

- Anti-NKG2A CAR protects the uCAR-T cells from NK cell lysis.
- NK cells could act as "feeder cells" for uCAR-T cells, thereby enhancing the expansion of uCAR-T cells.
- NKG2A knockout can further enhance T cell functionality.
- THANK-u Plus[™] incorporates an additional inhibitory signaling module compared to THANK-uCAR[®], enhancing resistance to NK cell-mediated elimination and expanding its application scope.



CT0590 (BCMA): First-Generation Product Built on the THANK-uCAR® Platform



Patient (Diagnosis)	Dose (cells)	High risk cytogenetics Y/N	# of prior lines	% Bone marrow smear plasma cell at baseline	% Baseline NKG2A expression NK cells	Best overall response	DOR (mo)	Peak CAR copy number (copies/µg gDNA)
PT 1 (MM)	50×10^{6}	Y 2	2	8	23	SD	NA	BLQ
PT 1-reinf (MM)	300×10^6		2	NA				5102
PT 2 (MM)	300×10^6	Υ	2	94.5	38	sCR	23	482749
PT 3 (MM)	300×10^6	Υ	3	6	12	SD	NA	BLQ
PT 4 (MM)	450×10^{6}	Υ	3	6	NA	PR	4	DI O
PT 4-reinf (MM)	450×10^{6}			25		PR	6.9	BLQ
#PT 5 (pPCL)	300×10^{6}	N	3	80	46	sCR	20	280863

[#] This patient was treated under compassionate use

Data cut-off: 22-Apr-2024

- As of April 22, 2024, a total of 5 patients had been enrolled. Two patients achieved sCR, with **DoR** ≥ **20 months and CAR copy numbers** ≥ **200,000 copies/µg gDNA**. One patient achieved partial response (PR), while another patient achieved PR but objective response remained unconfirmed due to Covid-19.
 - Patient 2 remained in remission at data cutoff, with DoR > 23 months, and reached peak CAR copy number (482,749 copies/μg gDNA) on day 19 post-infusion.
 - Patient 5, diagnosed with primary plasma cell leukemia (pPCL), achieved DoR of 20 months, with peak CAR copy number (280,863 copies/μg gDNA) recorded on day 15 post-infusion.
- In a subgroup analysis of the autologous BCMA CAR-T product CARVYKTI CARTITUDE-1 trial, patients with high-risk cytogenetic abnormalities showed mDoR of **20.1** months, while those with ≥60% plasma cells achieved mDoR of **23.1** months.
- **No** incidents of immune effector cell-associated neurotoxicity syndrome (ICANS) or graft-versus-host disease (GvHD) were reported. There were **no** dose-limiting toxicities (DLTs), **no** treatment discontinuations due to adverse events (AEs), and **no** AE-related deaths.

etv

CT0596 (BCMA): Second-Generation Product Built on the THANK-u Plus™ Platform



Safety

CT0596 demonstrated favorable tolerability:

- ✓ NO ≥Grade 3 CRS
- ✓ NO ICANS or GvHD
- ✓ NO DLTs, no patients discontinuing treatment due to AE

Efficacy

- As of June 24, 2025, 8 R/R MM patients who had received at least 3 prior lines of therapy received infusion (Lymphodepletion: **fludarabine 22.5-30 mg/m²** and cyclophosphamide 350-500 mg/m²). Key findings from up to four months of follow-up include:
 - ✓ Five patients achieved PR or better: among them, 3 reached CR/sCR (all three received full-dose lymphodepletion therapy), 1 achieved PR, and 1 achieved Very Good Partial Response (VGPR).
 - ✓ Among the 6 patients who received full-dose lymphodepletion therapy, **4 achieved PR or better**. All 6 patients achieved minimal residual disease (MRD)-negative status by Week 4.
 - ✓ With extended follow-up, hematologic responses are expected to deepen further in MRD-negative patients. No disease progression has been observed in any patient, and Patient 01 has maintained sCR with sustained MRD-negative status for nearly 6 months.
 - ✓ The three previously reported patients with CR or better responses remain in remission. One patient initially assessed as PR has now achieved VGPR, demonstrating a progressively deepening response approaching CR.

CT0596 Treatment in Two Patients with R/R pPCL Resulting in sCR



As of the data cutoff date (Oct 17, 2025), two patients with relapsed/refractory pPCL had been enrolled.

	pPCL-01	pPCL-02
Patient	62-year-old male, IgG-λ type	70-year-old male, κ light chain type
Prior Therapies	ASCT + triple classes of drugs (PI, IMiD, CD38 mAb)	Triple classes of drugs (PI, IMiD, CD38 mAb)
CAR-T Treatment	Two infusions, ~2 months apart	Single infusion
Safety	Grade 2 CRS, Grade 4 cytopenia, lung infection	Grade 1 CRS, Grade 4 neutropenia and thrombocytopenia
Pharmacokinetics	C _{max} : 161,971 copies/μg gDNA; Maintained at 10³ by Week 8	C _{max} : 151,654 copies/µg gDNA
Efficacy	Achieved sCR at Week 4 & 8; bone marrow MRD-negative (<10 ⁻⁶) at Week 4	Achieved sCR at Week 4, 8, & 12; bone marrow MRD-negative (<10 ⁻⁶) at Week 4 & 12

- CT0596 has exhibited robust and rapid efficacy in heavily pretreated patients with rapidly progressive relapsed/refractory pPCL
- Aside from expected CAR-T-associated toxicities such as CRS and hematologic adverse events, no significant organ toxicities were observed, indicating a **manageable safety profile**.

CT1190B: An Allogeneic CD19/CD20-Targeting CAR-T Cell Therapy (THANK-u Plus™)



THANK-u Plus™ Platform

- THANK-u Plus[™] demonstrates significantly enhanced expansion compared to THANK-uCAR[®]
- THANK-u Plus[™] sustains expansion regardless of NKG2A expression levels in NK cells

CT1190B

 Based on the THANK-u Plus[™] platform, the allogeneic CD19/CD20 -targeting CAR-T product CT1190B has been developed for the treatment of B-cell malignancies or autoimmune diseases.

Clinical Development Progress and Plans

- An Investigator-Initiated Trial (IIT) of CT1190B for relapsed/refractory B-cell non-Hodgkin's lymphoma is ongoing.
- Products based on this platform are also being investigated in autoimmune diseases.

CT1190B Demonstrated Efficacy and Safety



Data cut-off: October 17, 2025. The primary safety signals were CRS, cytopenias, and infections. No DLTs were observed, and no other adverse reactions such as ICANS or GvHD were reported.

- > Lymphodepletion Regimen: Fludarabine 30 mg/m² × 3 days + Cyclophosphamide 500 mg/m² × 3 days
- All three FL patients achieved CR, resulting in an ORR of 100% and a CRR of 100%. One FL patient had failed immunochemotherapy, a PI3K inhibitor, chemotherapy + autologous HSCT, and CD3/CD20 bispecific antibody therapy. Another FL patient had failed immunochemotherapy + autologous HSCT and CD19 CAR-T therapy. The peak expansion copy number reached 10³-10⁴ copies/µg gDNA.

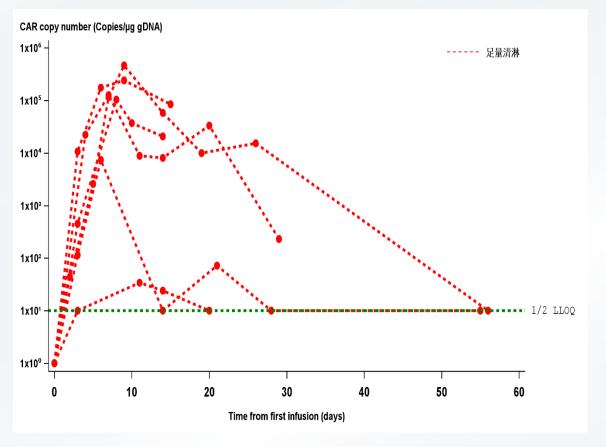
> Lymphodepletion Regimen: Fludarabine 30 mg/m² × 3 days + Cyclophosphamide 1000 mg/m² × 2 days

- 8 patients were enrolled under this regimen, including 2 MCL patients (cell dose: 6 × 10⁸) and 6 DLBCL patients (cell doses: 3 × 10⁸: 1 patient; 4.5 × 10⁸: 1 patient; 6 × 10⁸: 4 patients).
 - ✓ 6 patients were evaluable for efficacy, showing an ORR of 83.3% and a CRR of 66.6%, including 4 CR and 1 PR. Two DLBCL patients infused with 6×10° cells had not reached the efficacy assessment timepoint.
 - ✓ Both MCL patients achieved CR. Among the DLBCL patients: 2 achieved CR, 1 achieved PR (this patient had failed autologous CD19 CAR-T manufacturing), and 1 had PD. The two DLBCL patients not yet evaluable for efficacy showed a peak expansion of 10⁵ copies/µg gDNA.
 - ✓ In the 6 × 10⁸ cell dose cohort (4 patients), 3 achieved CR.

Pharmacokinetics at the Recommended Dose



Product	Indication	Mean or Median Cmax (copies/ug)
CT1190B (allogeneic)	NHL	114564.5 (RD)
ALL-501 (allogeneic)	LBCL	1688
relma-cel (autologous)	LBCL	25214.5~29693.5
Kymriah (autologous)	LBCL	5210.33~6450



At the recommended dose (full-intensity lymphodepletion and cell dose of 6 × 10⁸), involving 6 patients (4 DLBCL, 2 MCL), the median Cmax of CT1190B reached 10⁵ copies/µg gDNA. This significantly exceeds the levels observed with currently approved autologous CAR-T products (typically 10³-10⁴) and other investigational allogeneic CAR-T products (around 10³).

Registration and Development Plan for CT0596 and CT1190B



Based on the strong clinical data from CT0596 and CT1190B—particularly their robust expansion and favorable benefit-risk profiles across multiple indications—we are accelerating their registration-enabling clinical studies. Our strategy focuses on indications with straightforward regulatory pathways and potential for priority review, allowing us to expedite the delivery of allogeneic CAR-T therapies to patients.

CT0596

Potential Indications: R/R PCL, R/R MM

Planned initiation of Phase IB registration study in **2026**Planned initiation of pivotal registration study in **2027**

CT1190B

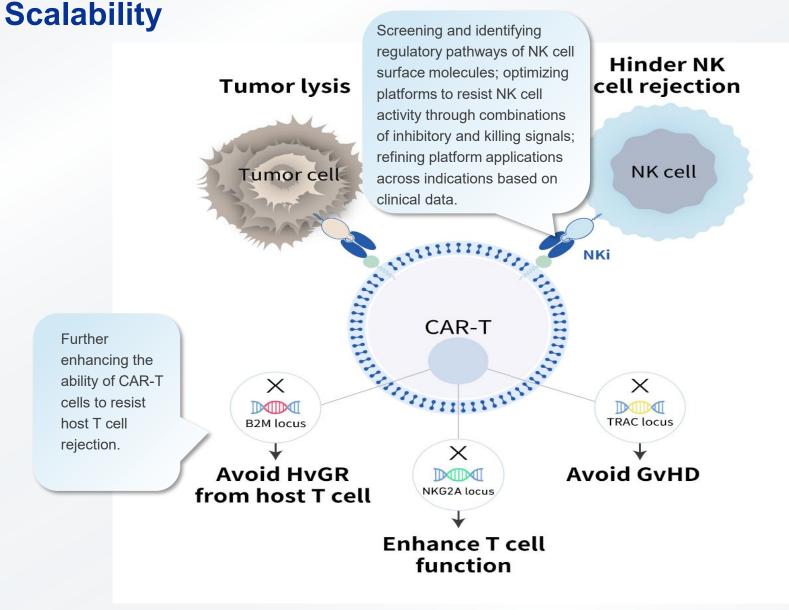
Potential Indications: R/R ALL, R/R DLBCL, R/R MCL, R/R FL Planned initiation of Phase IB registration study in **2026**

 Both CT0596 and CT1190B are planned to consider concurrent IND submissions in both China and the US during 2026-2027.



CARsgen's Allogeneic CAR-T Platform Demonstrates High



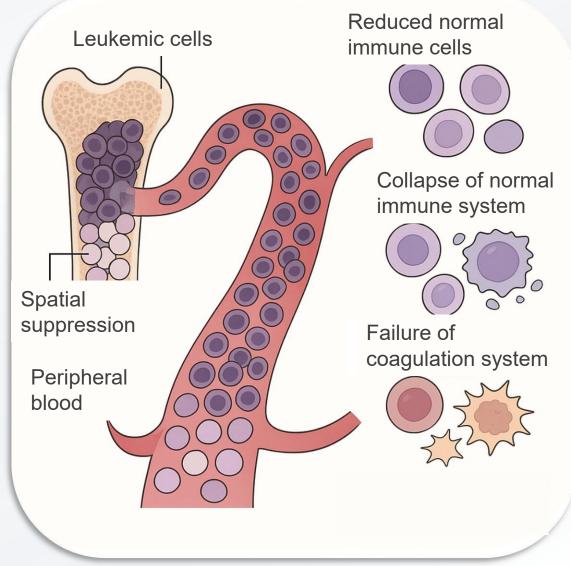


Addressing heterogeneity in NK cell activity across broader populations to support development in multiple disease areas:

Hematological malignancies
Solid tumors
Autoimmune diseases...

Deepening Our Presence in Hematologic Malignancies: Advancing into Acute Myeloid Leukemia

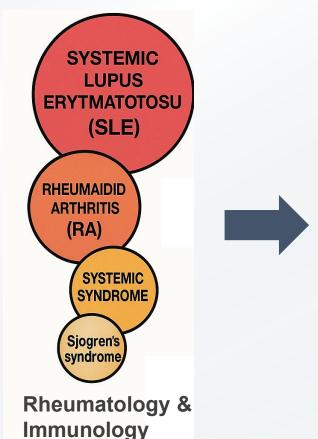




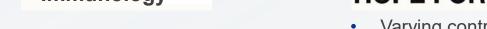
- ✓ Acute Myeloid Leukemia Disease Characteristics: Rapid progression; patients in advanced stages exhibit an immunosuppressed state due to bone marrow occupation by leukemic cells; immunotherapies relying on autologous immune cells (e.g., autologous CAR-T, bispecific antibodies) have shown limited progress in this area; current overall survival for relapsed/refractory AML patients is approximately 6 months, creating an urgent need for novel treatments.
- ✓ Allogeneic off-the-shelf CAR-T cells derived from healthy donor T cells will bring the promise of immunotherapy to these patients.
- ✓ Multiple CARsgen platform-based products targeting different antigens are planned for exploration in AML, aiming to tackle this tough challenge in immunotherapy
 - KJ-C2320: CD38 target, currently in progress
 - KJ-C2526: NKG2DL target, planned H1 2026 IIT
 - CLL1-targeted program will initiate clinical exploration in 2026

Expanding into Autoimmune Diseases: Leveraging Platform Advantages to Build Differentiation



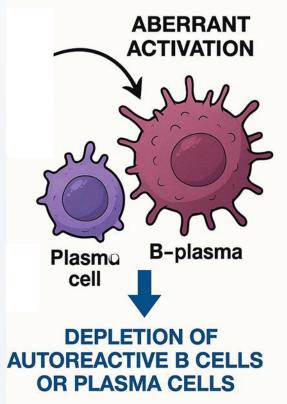






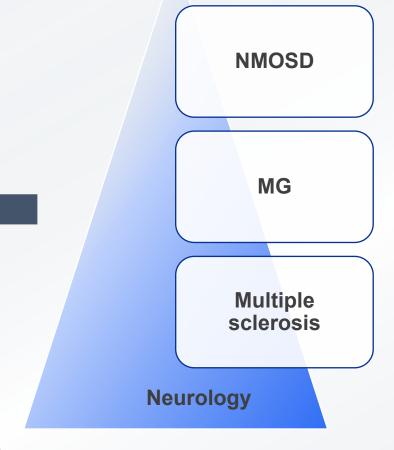
Additional novel target programs in clinical planning, including a dualtarget BCMA product

CT1190B: Currently in progress



HOPE FOR A CURE

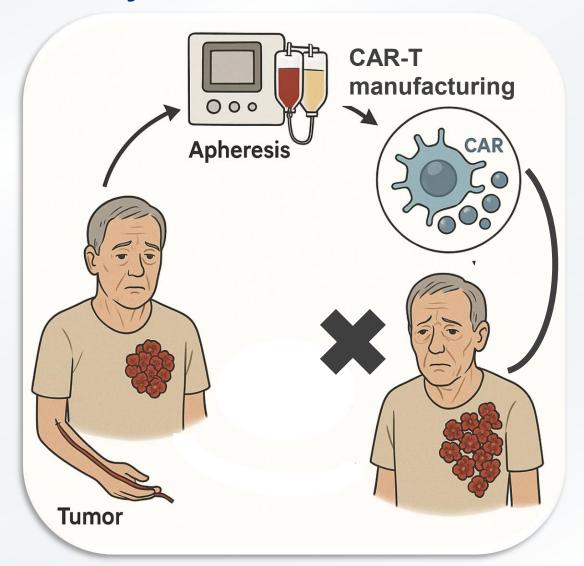
- Varying contributions of B cells and plasma cells across disease types
- Heterogeneity in NK cell activity among different diseases
- Selecting platforms and targets to deepen differentiation



CT059X, a dual-target BCMA allogeneic CAR-T, plans to initiate exploration in this field in 2026

Expanding into Solid Tumors: Improving Accessibility and Efficacy for Late-Line Patients





- Late-line solid tumor patients often present with poor baseline conditions and rapid disease progression. A subset of patients experience disease progression during cell manufacturing, losing the opportunity for cell therapy.
- CARsgen's enhanced allogeneic CAR-T platform for solid tumors aims to provide more accessible, convenient, and efficacious treatment options for late-line patients.
 - ✓ An IIT for a Claudin18.2-targeted allogeneic CAR-T product is planned for 2026.
 - Selecting the appropriate technology platform for solid tumor patients

Expanding into Solid Tumors: Broader Early-Line Applications



CARsgen's Claudin18.2 IHC test kit with high sensitivity

Gastric Cancer	Pancreatic Cancer	Bile Duct Cancer	
		Oy	
Moderate / high positivity (≥2+, ≥40%)	Moderate / high positivity (≥2+, ≥40%)	Moderate / high positivity (≥2+, ≥40%)	
68%	55%	25%	

- Claudin18.2 demonstrates broad expression profiles in gastrointestinal cancers.
- Early data from CT041 early-line exploratory studies (first-line sequential therapy in gastric cancer and adjuvant therapy in pancreatic cancer) indicate that incorporating CAR-T therapy in early-line solid tumor treatment can provide patients with prolonged disease-free survival and progression-free survival, while improving quality of life.
- Using our allogeneic platform, we will advance the most potent tumor-eliminating products identified in late-line settings to early-line applications.
- The high convenience and flexible dosing features of allogeneic CAR-T will better integrate with existing first-line treatments and standard adjuvant therapies in solid tumors, precisely targeting optimal therapeutic windows to enhance convenience, deepen responses, and maintain disease-free status.

Summary



- As a living drug, CAR-T plays a critical role in the deep clearance of tumors through its expansion and the formation of an optimal effector-to-target ratio.
- The greatest challenge faced by allogeneic CAR-T in clinical application is HVGR. Existing technologies require effective integration with lymphodepletion to achieve a favorable effector-to-target ratio within the treatment time window.
- By integrating CAR-directed killing of NK cells with the suppression of NK cell signaling, CARsgen's platform for overcoming HVGR sets it apart as both proprietary and cutting-edge.
- CARsgen's platform for overcoming HVGR has shown expected efficacy in multiple myeloma, plasma cell leukemia, and various types
 of non-Hodgkin lymphoma. At the recommended lymphodepletion dose, combined with a specific cell infusion dose, it can achieve peak
 expansion levels comparable to those of autologous CAR-T cells, forming an optimal effector-to-target ratio and creating conditions for
 deep tumor cell clearance.
- CARsgen will fully advance the registrational clinical studies of CT0596 and CT1190B under the current TAHNK-u Plus[™] platform. With
 a clear preferred registration pathway and indications eligible for priority review, the company aims to rapidly bring allogeneic CAR-T
 products to market.
- CARsgen's platform for overcoming HVGR exhibits strong extensibility. Depending on the varying activity of NK cells in different disease contexts, the platform will employ tailored strategies for resistance and elimination, providing systematic allogeneic CAR-T solutions for a wide range of diseases and application scenarios.

